

Corporate Governance Statement

Alpha HPA Limited

1 INTRODUCTION

Alpha HPA Limited (the **Company**) is committed to conducting its business activities and governing the company in accordance with best practice corporate governance to the extent appropriate to the size and nature of the Company's operations.

This Corporate Governance Statement details the extent to which the Company follows the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (**Recommendations**).

For the purposes of this Corporate Governance Statement the Company's corporate governance practices are structured with reference to the fourth edition of the Recommendations released on 27 February 2019.

While listed entities are entitled not to adopt the Recommendations in whole or in part, the ASX requires that entities explain why it has not adopted any particular recommendation on an "if not, why not" basis.

The table set out below identifies which Recommendations the Company follows and which it does not and provides reasons for not following those Recommendations as well as alternate governance practices (if any) the Company intends to adopt instead of those Recommendations.

The Company's corporate governance policies together with a copy of this Corporate Governance Statement are all available on the Corporate Governance section of the Company's website at https://alphahpa.com.au/our-business/ (**Website**).

2 RECOMMENDATIONS COMPLIANCE TABLE

Reco	mmendation	Statement
Princ	iple 1 – Lay solid foundations for management and overs	ight
A liste	ed entity should clearly delineate the respective roles and res	ponsibilities of its board and management and regularly review their performance.
1.1.	A listed entity should have and disclose a board charter setting out:	The board of directors of the Company (Board) has adopted a charter (Board Charter) which sets out the principles regarding the ongoing operation of the Board. The Board Charter sets outs the role and
	(a) the respective roles and responsibilities of its board and management; and	responsibilities of the Board and provides for the delegation of authority to management for matters pertaining to the day to day operations of the Company. A copy of the Board Charter is available on the Website.
	(b) those matters expressly reserved to the board and those delegated to management.	Company. A copy of the Board Charter is available on the vebsite.
1.2.	A listed entity should:	The Board Charter sets out the Company's process for selection, appointment and re-appointment of directors.

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Reco	mmen			Statement
	(a) (b)	direct forw provits po	ertake appropriate checks before appointing a ctor or senior executive or putting someone and for election as a director; and ide security holders with all material information in ossession relevant to a decision on whether or no ect or re-elect a director.	
1.3.	direc		tity should have a written agreement with each d senior executive setting out the terms of their nt.	The Board Charter provides that each director and senior executive is required by the Company to execute a written agreement setting out the terms of their appointment, and these written agreements in place.
1.4.	acco	untabl	any secretary of a listed entity should be e directly to the board, through the chair, on all do with the proper functioning of the board.	The Board Charter sets out the role and responsibilities of the Company's Secretary and provides that the Secretary is accountable to the Board, via the chair of the Board (Chair) on all matters to do with the proper function of the Board and any committee of the Board and sets out the specific obligations of the Secretary in this regard.
1.5.	A list		tity should:	The Company has adopted a diversity policy (Diversity Policy) which is available on the Website.
	(a)	have	e and disclose a diversity policy;	
	(b)	mea in the	ugh its board or a committee of the board set surable objectives for achieving gender diversity e composition of the its board, senior executives workforce generally; and	The Diversity Policy provides that the Board will, at the appropriate time, and subject to the Company's size and operations, endeavour to, on an annual basis, establish appropriate and measurable diversity targets to achieve and maintain gender diversity within the Company and assess the Company's progress in achieving these objectives.
	(c)	discl	ose in relation to each reporting period:	Due to the scale of the Company's operations and limited number of employees, the Company has not yet set measurable objectives for
		(i)	the measurable objectives set for that period to achieve gender diversity;	achieving gender diversity. The Company will provide updates on its progress towards achieving any
		(ii)	the entity's progress towards achieving those objectives; and	objectives arising out of the implementation of the Diversity Policy including the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity defines 'senior executive') in its future annual reports.
		(iii)	either:	entity defines serior executive j in its luture affilial reports.

Recommendation				Statement
		(A)	the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or	
		(B)	if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	
1.6.	A listed entity should:		ould:	The Board Charter provides that the Board is required to review and evaluate the performance of the Board, its committees and individual directors from
	(a)	evaluating	disclose a process for periodically the performance of the board, its s and individual directors; and	time to time and that, at least once annually, it must review and evaluate the Board's compliance with the Board Charter and amend that charter or any other governance policies to meet the goals and objectives of the Board as they develop over time.
	(b)	performan	or each reporting period whether a ce evaluation has been undertaken in e with that process during or in respect od.	This evaluation was undertaken during the year and as part of that review th Board concluded that the given the increase in scope of the Company's activities that it was appropriate to form an Audit and Risk Committee, a Nomination Committee and a Remuneration Committee.
1.7.	A list	ed entity sho	ould:	The Board Charter provides that the Board will review and evaluate the performance of the Company's executives at least once annually.
	(a) (b)	performand every report disclose for performand	disclose a process for evaluating the ce of its senior executives at least once rting period; and or each reporting period whether a ce evaluation has been was in in accordance with that process	The Board will ensure that an evaluation of the Company's executives will be undertaken by the Company in accordance with the Board Charter.

Recommendation Statement

The board of a listed entity should be of a board of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.

2.1. The board of a listed entity should:

(a) have a nomination committee which:

- (i) has at least three members, a majority of whom are independent directors; and
- (ii) is chaired by an independent director, and disclose;
- (iii) the charter of the committee;
- (iv) the members of the committee; and
- (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

During the year the Board established a Nomination Committee to oversee the selection and appointment practices of the Company.

The Nomination Committee is governed by a Nomination Committee Charter, which is available on the Company's website at https://alphahpa.com.au/our-business/.

The Nomination Committee consists of three members, Tony Sgro (Chair), Rimas Kairaitis and Cameron Peacock. Tony Sgro and Cameron Peacock are considered to be non-executive, independent directors.

The Company has disclosed in its Annual Report how many times that the Nomination Committee met during the year and the individual attendances of members at those meetings.

2.2. A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.

The Board Charter provides that the Board is responsible for developing and implementing a skills matrix setting out the mix of skills and diversity that the Board has or is looking to achieve in its membership.

		1.0	01.1	
Reco	mmen	ndation	Statement The Board skill matri	ix is as follows:
			Area	Competence
			Business	Business strategy, financial
			Finance Investment	literacy, executive management.
			mvesunem	Corporate mergers and acquisitions, corporate financing, portfolio management.
			Technical	Geology, chemical engineering, project development in the minerals industry and product marketing.
			Leadership	Experience in public listed companies having the ability but not limited to setting Board directives and representing the Group appropriately.
2.3.	A list (a)	ted entity should disclose: the names of the directors considered by the board to be independent directors;	requirements for ind	sses the independence of its directors against the lependence set out in the Board Charter which reflect riteria set out in the ASX Corporate Governance
	(b)	if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and	appointment and revinterest or conflict of all actual or potential	nce is initially assessed upon each director's viewed each year, or as required when a new personal f interest is disclosed. Directors are required to disclose al conflicts of interest on an ongoing basis. The made in the Company's Annual Report.
	(c)	the length of service of each director.		
2.4.	À ma	ajority of the board of a listed entity should be bendent directors.		six directors, three of whom, Tony Sgro, Cameron Werner, are considered to be independent directors.
			Company's business experience is invalu	that the current mix of directors is appropriate for the s and circumstances, the directors' extensive able, outweighing any perceived lack of independence terests of shareholders as a whole. Further, the Board

Reco	mmendation	Statement
		believes that the Board as a whole is not hindered in its ability to exercise independent view and judgement.
		The Board is mindful of the recommendation that a majority of the Board should be independent directors and will continue to take this into consideration when considering the future nomination, election or reelection of directors to the Board.
2.5.	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Norman Seckold, a non-independent director, holds the office of Chairman and therefore, to this extent, the Group does not follow Recommendation 2.5. However, having regard to the size of the Group and the nature of its activities, the appointment of more directors is not warranted and the Board considers that Norman Seckold best serves the office of Chairman due to his extensive experience in the industry.
		Recommendation 2.5 is followed in part because the Chairman does not also hold the position of Chief Executive Officer.
2.6.	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	The Board Charter provides that directors are expected to participate in induction or orientation programs upon their election or appointment, and any continuing education or training arranged by the Company for them from time to time.
	iple 3 – Instill a culture of acting lawfully, ethically and responsib	
	a entity should instill and continually reinforce a culture acros	The Company has adopted during the year a Statement of Values which is available on its Website.
3.2.	A listed entity should:	The Company has adopted a Code of Conduct, Anti-Bribery and Corruption Policy, Whistleblower Policy and a Securities Trading Policy that applies to
	 (a) have a code of conduct for its directors, senior executives and employees; and 	all directors, officers, employees, consultants, contractors and advisors of the Company, as applicable.
	(b) ensure that the board or a committee of the board is informed of any material breaches of that code.	The Company is committed to acting ethically and responsibly and has prepared these policies having regards to the Recommendations.

Recommendation			Statement
			The policies are available on the Website.
3.3.	(a) have and disclose a whistleblower policy; and		The Company has adopted a Whistleblowing Policy. The purpose of the policy is to deter wrongdoing and encourage reporting of such wrongdoing through the provision of safe and secure processes which protect and support individuals who disclose wrongdoing. The Whistleblowing Policy provides that the Company must inform the board of any material disclosures made under the policy.
3.4.	 (a) Have and disclose an anti-bribery and corruption policy; and (b) Ensure that the board or a committee of the board is informed of any material breaches of that policy. 		The Company has adopted during the year anti-bribery and corruption policy that can be found under the governance documents on the Company's Website. The policy provides that breaches of the policy must be reported to the Board.

Principle 4 – Safeguard the integrity of corporate reports

A listed entity should have appropriate processes to verify the integrity of its corporate reports.

4.1.	The l	board of a listed entity should: have an audit committee which: (i) has at least three members, all of whom are	During the year the Board established an Audit and Risk Committee to oversee the management of financial and internal risks.
		non-executive directors and a majority of whom are independent directors; and	The Audit and Risk Committee is governed by an Audit and Risk Committee Charter, which is available on the Company's website at https://alphahpa.com.au/our-business/.
	(ii)	is chaired by an independent director, who is not the	
		chair of the board,	The Audit and Risk Committee consists of three members, Cameron Peacock (Chair), Tony Sgro and Justin Werner, all considered to be non-
		and disclose	executive, independent directors.
	(iii)	the charter of the committee;	The Company has disclosed in its Annual Report how many times that the Audit and Risk Committee met during the year and the individual attendances of members at those meetings.

Recommendation		Statement
(iv)	the relevant qualifications and experience of the members of the committee; and	
(v)	in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	
entity's from it financi and th accoul financi opinio	pard of a listed entity should, before it approves the signancial statements for a financial period, receive is CEO and CFO a declaration that, in their opinion, the sial records of the entity have been properly maintained at the financial statements comply with the appropriate inting standards and give a true and fair view of the sial position and performance of the entity and that the in has been formed on the basis of a sound system of an agement and internal control which is operating vely.	The Company ensures that the Company receives a declaration from the Company's CEO or Chief Financial Officer that in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively. Such declarations are provided to the Board on a similar foundational basis to a declaration provided by the CEO or CFO of an entity who is required to provide such a declaration pursuant to s.295A of the <i>Corporations Act 2001 (Cth)</i> .
of any	d entity should disclose its process to verify the integrity periodic corporate report it releases to the market that is dited or reviewed by an external auditor.	The CEO reviews all reports before they are presented to the Board for review and subsequently released to the market. Such reports are not released to the market unless they have been reviewed by the CEO and the Board.

Principle 5 – Make timely and balanced disclosure

A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.

Recommendation	Statement
5.1. A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1	The Company is committed to taking a proactive approach to continuous disclosure and creating a culture within the Company that promotes and facilitates compliance with the Company's continuous disclosure obligations. The Board has adopted a Continuous Disclosure Policy to ensure compliance with ASX Listing Rules continuous disclosure obligations. The Continuous Disclosure Policy is available on the Website.
5.2. A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	The Company maintains an Investor Centre section website that is updated when market announcements are made. The Company ensures the Board is copied on all market communications as they are posted on the ASX platform and on the website by alerting the Board to such communications and sending them directly to their e-mail addresses.
5.3. A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The Company Secretary manages these communications and ensures they are posted on the ASX platform in advance.
Principle 6 – Respect the rights of security holders A listed entity should provide its security holders with appropriate info effectively.	ormation and facilities to allow them to exercise their rights as security holders
6.1. A listed entity should provide information about itself and its governance to investors via its website	The Company provides investors with comprehensive and timely access to information about itself and its governance on its website at www.alphahpa.com.au, Board and committee charters and key corporate governance policies, copies of all material information lodged with ASX, copies of all announcements, briefings and speeches made to the market, analysts or the media, press releases or announcements made by the Company, financial data for the Company, the Company's annual reports and notices of shareholder meetings. Further details are set out in the Company's Shareholder Communication Policy.
6.2. A listed entity should have an investor relations program that facilitates effective two- way communication with investors.	The Company has adopted a Shareholder Communications Policy for shareholders wishing to communicate with the Board, a copy of which is available on the Company's website.

Recommendation	Statement
	The Company seeks to utilise numerous modes of communication, including electronic communication to ensure that its communication with shareholders is frequent, clear and accessible.
6.3. A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	The Shareholder Communication Policy encourages participation at meetings of shareholders. The Company invites all security holders to attend the Company's annual general meetings, either in person, electronically or by representative.
	Security holders also have an opportunity to submit questions to the Board or the Company's external auditor.
	These rights and opportunities are outlined in the Company's Shareholder Communication Policy.
5.4. A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	The Company will seek to ensure a poll is used at a meeting of security holders, unless the need to hold a meeting virtually precludes the ability to do so.
6.5. A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	The Company ensures stakeholders can communicate with the registry electronically.
Principle 7 – Recognise and manage risk	
A listed entity should establish a sound risk management framework	and periodically review the effectiveness of that framework.
7.1. The board of a listed entity should:	In conjunction with the Company's other corporate governance policies, the
(a) have a committee or committees to oversee risk, each of which:	Company has adopted a Risk Management Policy which is designed to assist the Company to identify, assess, monitor and manage its risk, including any material changes to its risk profile.
 (i) has at least three members, a majority of whom are independent directors; and 	The Board has delegated responsibility for the day-to day oversight and management of the Company's risk profile to the Audit and Risk Management Committee.

Recomr	nendat	tion	Statement
	(ii)	is chaired by an independent director, and disclose	The Audit and Risk Management Committee is responsible for ensuring that the Company maintains effective risk management and internal control systems and processes and provides regular reports to the Board on these
	(iv)	the charter of the committee;	matters.
(b)	satisfy	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or es not have a risk committee or committees that (a) above, disclose that fact and the processes it ys for overseeing the entity's risk management work.	The Audit and Risk Committee consists of three members, Cameron Peacock (Chair), Tony Sgro and Justin Werner, all considered to be non-executive, independent directors. The Board has conferred responsibility on the Company's management to develop and maintain a risk management program and internal control systems which identify material risks in light of the day to day needs of the Company. The Board is responsible for oversight of the overall system of internal control and provides final consideration and direction on any risk management issues. Details as to the relevant qualifications and experience of the members of the committee, the number of times the committee has met and the individual attendances of the members at those meetings is disclosed in the Company's Annual Report. A copy of the Company's Risk Management Policy is available on the Company's website at https://alphahpa.com.au/wp-content/uploads/Risk-Management-Policy.pdf.
7.2. The	e board	or a committee of the board should:	The Audit and Risk Management Committee and the full Board review and evaluate the effectiveness of the Company's risk management framework
(a)	annua	v the entity's risk management framework at least ally to satisfy itself that it continues to be sound and e entity is operating with due regard to the risk appetite	on an ongoing basis. The division of responsibility between the Audit and Risk Management
4.5	set by	the board; and	Committee, the Board and management aims to ensure that specific responsibilities for risk management are clearly communicated and
(b)		se, in relation to each reporting period, whether such ew has taken place.	understood.
			The Risk Management Policy provides for regular reporting to the Board which supplements the Company's quality system, complaint handling

Statement
processes and standard operating procedures which are all designed to address various forms of risks.
The Company currently does not operate an internal audit function, however the Board Charter and Risk Management Policy provides that the Board has the responsibility for evaluating the Company's governance, risk management and internal control processes.
The Board is responsible for assessing all material risks to the Company's operations, regularly updating that risk profile from time to time and implementing processes and procedures to manage those risks.
The Company will provide details to any material exposure to economic, environmental and social sustainability risks, if any arise, from time to time and in its future annual reports.

Principle 8 – Remunerate fairly and responsibly

A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.

8.1. The board of a listed entity should:		During the year the Board established a Remuneration Committee to oversee the selection and appointment practices of the Company.
(a) have a remuneration committee which:		oversee the selection and appointment practices of the Company.
` '	three members, a majority of whom dent directors; and	The Remuneration Committee is governed by a Remuneration Committee Charter, which is available on the Company's website at https://alphahpa.com.au/our-business/.
(ii) is chaired b	y an independent director, e:	The Remuneration Committee consists of three members, Tony Sgro (Chair), Cameron Peacock and Justin Werner, all considered to be non-executive, independent directors.

Statement
The Company has disclosed in its Annual Report how many times that the Remuneration Committee met during the year and the individual attendances of members at those meetings.
neriod, the met throughout endances of the
nittee, disclose that tting the level and s and senior neration is
The Remuneration Committee is responsible for setting and reviewing the executive directors and other senior executive directors and the remuneration of executive directors and other senior executives, separately. Policies and practices regarding remuneration and the remuneration of non-
executive directors, executive directors and senior executives and are disclosed in the annual report of the Company.
the Company's Securities Trading Policy provides, among other things, that the Company's directors, officers and employees must provide notification to the Chair and Company Secretary (or if the Chair, to the Board and the Company Secretary) prior to any proposed trading in securities.
tale permitted to any proposed trading in securities. In the use of the economic and the economic and proposed trading in securities. The Securities Trading Policy is available at https://alphahpa.com.au/wp-content/uploads/security-trading-policy.pdf.
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in certain cases.
eak the language in
eld or key corporate

Recommendation	Statement
documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	
9.2 A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	
9.3 A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	